

**REGISTERED COMPANY NUMBER: 02039817 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1048705**

**LONDON YOUTH GAMES FOUNDATION**  
**(A COMPANY LIMITED BY GUARANTEE)**

**REPORT OF THE TRUSTEES AND**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2020**

Cox Costello & Horne  
Chartered Accountants and Statutory Auditors  
26 Main Avenue  
Moor Park  
HA6 2HJ

**LONDON YOUTH GAMES FOUNDATION**

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FOR THE YEAR ENDED 31 AUGUST 2020**

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**LONDON YOUTH GAMES FOUNDATION**

**REFERENCE AND ADMINISTRATIVE DETAILS  
FOR THE YEAR ENDED 31 AUGUST 2020**

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<b>TRUSTEES</b>	Mr S J Burnside Director Mr M K Campbell Director Mr S H Fitzgerald Director (resigned 23.4.20) Cllr J E Ryan Director (resigned 23.4.20) Mr N Daugherty Director Mr T H Gallico Director Mr P Moreton Director Ms A Rissen Director Ms C A S Webster Director (appointed 23.1.20) Mr B A Ackim Director (appointed 23.1.20) (resigned 4.9.20) Mr P T Fortune Director (appointed 23.4.20) Ms J E Garrard Director (appointed 23.4.20) Ms M L Hall-Ramsay (appointed 27.1.21) Ms J K Leigh Director (appointed 23.4.20) Ms K S Sheth Director (appointed 23.4.20) Mrs R Wood (appointed 16.2.21)
<b>COMPANY SECRETARY</b>	Kerry Secretarial Services Limited
<b>REGISTERED OFFICE</b>	26 Main Avenue Moor Park Northwood HA6 2HJ
<b>REGISTERED COMPANY NUMBER</b>	02039817 (England and Wales)
<b>REGISTERED CHARITY NUMBER</b>	1048705
<b>AUDITORS</b>	Cox Costello & Horne Chartered Accountants and Statutory Auditors 26 Main Avenue Moor Park HA6 2HJ
<b>BANKERS</b>	Barclays Bank PLC 54 High Street Ruislip Middlesex HA4 7AT
<b>SOLICITORS</b>	Bird & Bird LLP 12 New Fetter Lane London EC4A 1JP
<b>CHIEF EXECUTIVE OFFICER</b>	Mr A Dalby-Welsh
<b>WEBSITE</b>	<a href="http://www.londonyouthgames.org">www.londonyouthgames.org</a>

## **LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)**

### **REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2020**

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 August 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### **OUR VISION**

**To create the world's largest and most inclusive city focused Youth Games accessible to all**

#### **OUR MISSION**

**Use the power of competitive sport to create life changing opportunities for all young Londoners.**

#### **OUR BELIEFS**

**Sport is a right for all**

**Sport improves physical and mental well-being**

**Sport is a key driver of social-integration**

#### **OBJECTIVES AND ACTIVITIES**

**Objectives and aims**

**A Challenging Context**

It is a challenging, yet hugely exciting time for the London Youth Games.

Like every organisation working in the sports and activity sector, we had to adapt our delivery in line with the restrictions imposed by the pandemic in 2020. We remain conscious that there is a potential long-term impact from COVID-19, with thousands of young people losing up to a year of access to structured activity and this is reflected in the refreshed approach in our incoming strategy.

2020 also saw the very real issues raised by the Black Lives Matter (BLM) movement gather momentum. We listened and are acting by further building on inclusivity as an organisational priority. COVID-19 and the BLM movement alongside the backdrop of inactivity, obesity and the rise of mental health issues among young Londoners presents LYG with a challenging context.

Rates of inactivity in London among children and young people in particular are still far too high. According to Sport England, 53.2% of children and young people in London are not meeting the Chief Medical Officers' recommended average of 60 minutes or more of sport or physical activity per day. These rates are even higher among those from the most deprived socio-economic backgrounds, the disabled community and those of Black Asian Ethnically Diverse (BAED) backgrounds.

Studies also reveal that 4,000 young Londoners are currently caught up in 'County Lines' gangs, with some as young as 11 years old being exploited. The most recent survey of the mental health of children and young people in England also found that 12.5% of 5 to 19-year-olds had at least one mental health disorder when assessed. So, along with physical activity, we face mental health and social challenges among the young people whom we exist to support. These physical and mental challenges have only been exacerbated through the Covid-19 pandemic.

Yet, the holistic benefits of physical activity are abundantly clear - not just on the individual, but on the community and ultimately, on society. Sport England, in their 'Active Lives Children and Young People Survey', find that sport and physical activity can have a positive impact on mental wellbeing, individual development, social and community development and economic development.

Similarly, the UK Chief Medical Officers, who have previously claimed: "If physical activity were a drug, we would refer to it as a miracle cure, due to the great many illnesses it can prevent and help and treat", have stated in their most recent 'Physical Activity Guidelines (September 2019)' that: "Physical activity is not just a health issue. It brings people together to enjoy shared activities and contributes to building strong communities whilst supporting the economy to grow."

Furthermore, Public Health England says that healthier pupils in school are likely to achieve better academically, and by working to support and enable each other's participation through volunteering, young people are able to gain vital life skills and experience.

**LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**OBJECTIVES AND ACTIVITIES**

**Objectives and aims - continued**

**A Strategic Approach**

We recognise that we work in a challenging environment, but also in the enormous impact we can have in the lives of young Londoners and the communities they inhabit. In 2020, we launched our new five-year strategy "Every Young Londoner's Games", where we will meet the challenges head on. Our strategy sets us on pathway to meet our vision to "Create the world's largest and most inclusive city focused Youth Games." Our strategy is driven by our beliefs that:

- Sport is a right for all
- Sport improves physical and mental wellbeing
- Sport is a key driver of social integration

The London Youth Games programme will provide an outlet for every young Londoner to fulfil their potential as a participant, volunteer, coach or official. Historically, we have had some notable success, but we have some way to go. As an example, we still have some work to do with the ethnic diversity of our participants. Our data shows 60% of London schools children are of BAED background, but only 42.87% of our participants from the 2019 programme match the same groups.

To be effective in reaching and engaging young Londoners, we understand that we need to be relevant to them. As part of our strategy, we will "Deliver Sport As Young People Want It", a critical strand of this is the creation of LYG33, a vehicle drawing on young people from across every London borough and local authority area to formally advise the Games leadership at board and borough level on our event delivery and our digital activity.

Another key priority in our strategy is to deliver a "1st Class Experience" at our events. We play a different role on the sporting pathway for many of our participants. In some sports, the London Youth Games provides one of the earliest experiences of competitive sport, for others it is a developmental milestone and for some it is part of an elite pathway. But for every participant, we will work to deliver a high-end experience to attract participants, but - critically - to retain their ongoing participation in sport and physical activity.

We will review the user journey on a sport-by-sport basis to deliver best practice with all touchpoints pre, during and post competition for all participants. This process has already begun, and working with Borough Team Organisers (BTOs), National Governing Bodies, Team Managers, and young people it is clear some sports may not assist us in achieving our strategic objectives, whereas some just need a clearly redefined purpose.

Finally, a strategic priority is a "Long Term Sustainable Financial Model" and although we have a solid financial platform (See FINANCIAL REVIEW), we will be seeking to strengthen our position. This means working closely with our existing network of partners to deliver return on investment and retain their support. We will also develop further funding opportunities to become more financially independent, including charitable activities, grants, commercial opportunities, membership schemes which will - in turn - deliver better value for all our stakeholders.

**Public benefit**

The Trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission. In reviewing our aims, objectives and planning future activities, the Trustees have taken into account the Charity Commission's general guidance on public benefit. The Trustees ensure that activities undertaken are always in line with the charitable objectives and aims of the Charity.

**Grantmaking**

This year, due to the Pandemic's impact on the traditional season, we created a grant programme. Fully paid-up members could apply for a 'Give back' grant. Enabling Boroughs to use their grant to provide opportunities for young people to take part in sport at a local level.

**LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)****REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 AUGUST 2020****ACHIEVEMENT AND PERFORMANCE****Review of the year**

The Foundation's activities and event programme are conducted in a cycle in line with its financial year, which in turn reflects the school year, from the 1st September to the 31st August.

The London Youth Games programme is a diverse, inclusive and free programme relevant to thousands of young Londoners, helping them to fulfil their potential as a participant, volunteer, official or coach. In giving young Londoners such a breadth of opportunities, we can help improve their physical and mental wellbeing and this in turn develop social integration at borough and city-wide levels.

In a typical London Youth Games year, this consists of around 50 event days, nearly 100 different competitions, across 35 different sports and disciplines which engage over 115,000 young people. Our programme consists of two distinct branches. This includes the School Games programme, funded by Sport England, which we deliver on behalf of the London organising committee that leads to London-wide finals, and the "open" competition where borough teams are made up of young people who either live or go to school in that borough.

Both the open and schools programmes include qualifying rounds and finals competitions for disabled and non-disabled participants and several take place in some of the city's most iconic sporting venues, including Lord's Indoor Cricket Centre, the National Sports Centre - Crystal Palace, National Tennis Centre - Roehampton and the Copper Box Arena - Queen Elizabeth Olympic Park.

Our continued successful event operations are only possible through the collaboration with the network of School Games Organisers and Borough Team Organisers whom we work closely with on local delivery and recruitment of participants. Much of this success has also been built on our successful GamesForce volunteer programme, in which nearly 4,000 people contribute their invaluable time and efforts to deliver our programme.

Of course, 2020 was not a typical London Youth Games year. It was not a typical year for anyone, as the pandemic dominated our lives.

We were fortunate to have delivered some events by the time the pandemic reached us. Our exciting Open Games Cross Country event that takes place at Parliament Hill kicked off our season as it usually would and young Londoners got the opportunity to represent their Borough and take part in the cricket competition. Culminating in the very special experience of playing at Lords, the home of cricket. The School Games also got off to a great start with numerous events having taken place before we understood the full impact the pandemic was going to have on the rest of our season.

So, after initially postponing London Youth Games events in March 2020, by the following month the traditional programme was cancelled for the first time in the event's 43-year history. It was not a decision taken lightly, but the only course of action. We were therefore left with a partial delivery of our programme. But, in response to the pandemic, lockdown and social distance guidelines and restrictions, we created and delivered an innovative Virtual Games programme which was a huge success.

Launched on 8th June, the Virtual Games took place across four weeks, featuring 13 different sport-related challenges set by young Londoners, all with a connection to the London Youth Games. From a standing start, the Virtual Games had an incredible 40,522 entries from all 33 London boroughs, including 15,221 in the event's last week, climaxing on what would have been the year's finals weekend. Camden emerged as winners and such was its success that the Virtual Games will remain part of the London Youth Games programme in the future.

The 2020 season results were:

**OPEN**

Boccia (Mixed)	-	Bexley, Lewisham, Hammersmith & Fulham, Richmond (Qualifiers - Finals not staged)
Cricket (Female)	-	Redbridge
Cricket (Male)	-	Hillingdon
Cross Country (Male)	-	Southwark
Cross Country (Female)	-	Havering

**SCHOOLS**

Dance (KS3)	-	Townley Grammar, Bexley
Dance (KS4)	-	Greig City Academy, Haringey
Rugby (Female U13)	-	Robert Clack School, Barking & Dagenham
Rugby (Female U15)	-	St Helen's School, Hillingdon
Rugby (Female U18)	-	Robert Clack School, Barking & Dagenham
Volleyball (Female Y10)	-	Graveney School, Wandsworth
Volleyball (Male Y10)	-	Ernest Beven, Wandsworth

**LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)****REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 AUGUST 2020****ACHIEVEMENT AND PERFORMANCE****Review of the year - continued****OVERALL**

Jubilee Trophy	-	not contested
School Shield	-	not contested
Inner London Trophy	-	not contested
Para-Games Trophy	-	not contested
Regatta Trophy	-	not contested
Respect the Games Trophy	-	not contested
Most Improved Borough	-	not contested
Virtual Games	-	Camden

**Sponsorship and Future Development**

We were incredibly grateful to have continued financial support from the London Boroughs, the Greater London Authority, and from the National Lottery, through Sport England. This support is critical for us to be able to deliver the Games for young Londoners.

We are also hugely grateful for the ongoing support of Nike, who were in the second year of their headline sponsorship of the Games. With any sports event, 2020 was a hugely challenging year, but with all our partners support and reach, we were still able to engage tens of thousands of young Londoners in competitive sport and physical activity, particularly in the Virtual Games. Nike's brand resonates with our demographic of young Londoners and with our partners support, we were able to support the physical and mental wellbeing of young Londoners across every London borough through the year.

**FINANCIAL REVIEW****Financial position**

The charity's results and financial position for the year are reflected in the attached financial statements.

The financial statements as set out cover the period September 2019 to August 2020.

The Statement of Financial Activities for the year ended 31 August 2020 and the Statement of Financial Position as at 31 August 2020 are set out on pages 13 and 14. The Statement of Financial Activities shows that the charity had net a surplus of £202,483 in the year ended 31 August 2020 (2019: £7,380). Total reserves are calculated as follows: unrestricted funds £98,679 and restricted funds £352,518.

Restricted funds represent money which can only be used for specified purposes. Unrestricted funds are funds available to be spent within the objects of the charity which can legally be spent wholly at the discretion of the trustee.

**Income**

The charity income is made up of income from grants, sponsorships, local authority contributions, other income, donations, and investment income. Total income in the year was £989,521, which is 2% lower than the previous year (2019: £1,013,453).

As mentioned in this report, the COVID situation affected the activities of the charity, not least of which hampered the charity's ability to run event days.

Other income includes £21,146 of grant income derived from the government coronavirus job retention scheme.

**Expenditure**

The charity expenditure is made up of charitable activities and exceptional cost.

Total expenditure in the year was £787,038, which is 22% lower than the previous year (2019: £1,006,073).

The variance is mainly due to a decrease in games costs included within charitable activities. As mentioned in this report, the COVID situation affected the charity's ability to run event days, resulting in significant number of events been cancelled.

The grant payable to London Boroughs and City of London cost of £148,500 is a direct consequence of the impact of the COVID situation (see note 6 for further details).

**Principal funding sources**

The majority of the charity's funding for this Games Year derived from the following sources: membership fees from individual London boroughs; the National Lottery through its distributor Sport England, Nike and the Greater London Authority.

## LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)

### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 AUGUST 2020

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#### FINANCIAL REVIEW

##### Investment policy and objectives

Under the Articles of Association, the Foundation has the power to invest monies which are not immediately required for its purposes, in or upon such investments or property as may be thought fit. At the present time the trustees' policy is to maintain all such monies in liquid cash form, on deposits earning a market rate of interest. The trustees consider that this is the most appropriate form of investment in the current climate, given the operational context and considering the amount.

##### Reserves policy

We aim to keep reserves to a level that if we were to lose any or a number of funders having committed to a Games year, we would still be able to deliver a reduced Games programme. We will take into account both monies in restricted and unrestricted reserves. As some monies currently held in our restricted reserves are connected to delivering the Games. We have calculated the cost of a reduced Games season to be £663,000

With the status of our partnership with Nike being unknown beyond year 3 of the partnership and the challenging financial climate due to the pandemic we aim to achieve an optimum reserves position of being able to hold a reduced Games programme at the cost identified below.

- Total funding required to deliver the games £663,000.
- Amount covered by reserve funds £451,197.
- Level of reserves needed per our policy £663,000.

The difference between the actual level of reserves and required level of reserves is £211,803.

The London Youth Games are currently writing a fundraising strategy. The plan will identify potential ways of diversifying income and raising unrestricted funds to assist in building the reserves position to the level identified.

##### Purpose

The following reserves policy exists in line with guidance issued by the Charity Commission, and to enable the Foundation's Board to:

- Appropriately fund administration and support costs without which the Foundation could not function;
- Protect against risks and unforeseen expenditures which may arise and which are beyond the organisation's control and which cannot be met from existing income, and are in line with its stated objectives;
- Ensure the viability of the organisation beyond the immediate future and to provide reliable and on-going services over the longer term.

##### Procedures

The Board may retain unrestricted reserves to cover the Foundation's financial responsibility as follows:

- To enable the Foundation to function by meeting contractual obligations in respect of staff salaries, running and legal costs and programme provision - this should represent at minimum three months and at maximum a full year's programme charitable operating costs (as calculated on the basis of its annual expenditure);
- Should these reserves exceed the calculated maximum, the Board will arrange for expenditure of the surplus during the current or following financial year, in line with the Foundation's charitable aims;
- The level of reserves will be periodically monitored by the Board;
- The policy will be reviewed annually by the Board; and
- This policy is to be included in the Foundation's financial statements.

Thanks to the commitment and support of our partners we have added to our reserves from this Games year. This is critical due to the unknown long-term impact of Covid-19. We are entering the final year of our existing relationship with Nike and whilst we are optimistic of securing their support for a further three years, it underpins the importance of a strong reserves position.

The trustees keep the financial situation under constant review, including ongoing operational costs with the risk to income streams and the potential of additional funding streams.



**LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**FUTURE DEVELOPMENTS**

2020 has been a year like no other, presenting unprecedented challenges. But in a post-pandemic existence, the London Youth Games is in a strong position financially, strategically and - with our network of partners - in a great operational place to deliver.

The success of the Virtual Games also demonstrated our ability to innovate and to deliver, even in the most challenging of circumstances. The Virtual Games model adds a new stream to our activities and in the revival and refreshing of our whole programme, we are looking forward with huge optimism.

2021 offers a first opportunity to bring our new strategy to life in partnership with Nike, the London Boroughs, with Sport England and to really tap into the LYG33 to ensure our programme is relevant to needs of young Londoners and meets our strategic priorities.

2020 has been a year like no other, presenting unprecedented challenges. But in a post-pandemic existence, the London Youth Games is in a strong position financially, strategically and - with our network of partners - in a great operational place to deliver.

The success of the Virtual Games also demonstrated our ability to innovate and to deliver, even in the most challenging of circumstances. The Virtual Games model adds a new stream to our activities and in the revival and refreshing of our whole programme, we are looking forward with huge optimism.

2021 offers a first opportunity to bring our new strategy to life in partnership with Nike, the London Boroughs, with Sport England and to really tap into the LYG33 to ensure our programme is relevant to needs of young Londoners and meets our strategic priorities.

Among the many developments, is a significant stepping up of our digital abilities. For participants, we will improve the digital user journey, and be committed to conversations with young people, rather than purely information distribution around events. Working with Trust Impact, we will be implementing systems that allow us to gain a much deeper quantitative and qualitative insight into the impact London Youth Games makes on the physical and mental wellbeing of young Londoners and our contribution to social integration.

We will fully utilise the networks we have, and our unique position at the centre of youth sport in London to work with National Governing Bodies of Sport and other deliverers, to find innovative ways of encouraging young people to challenge themselves to achieve more. This is about young people defining their own success and being encouraged to reach for it, rather than being defined by what others think.

For decades, volunteering has underpinned the successful delivery of the London Youth Games programme. Working closely with the LYG 33 our new youth Ambassadors programme, we will be relaunching our GamesForce volunteer programme. Our priorities are to implement ways in which we can help young people acquire training and support to give them the skills to enhance their employability and join the workforce.

We will be running a training programme for our volunteer Team Managers. This will build their knowledge and understanding of the softer skills needed to support young people. We want to continue developing our relationships with the London Marathon and other organisations to provide our volunteers with a broad mixture of volunteering opportunities throughout the course of the year. For example, we will be launching the "Inclusive Coaches" project in partnership with Nike to increase the number of disabled young people benefitting from athletics.

We will not stand still as a charity. We will continue to improve and deliver the Games programme, but we will also look to build innovative and exciting new partnerships with organisations with similar values and objectives such as Street Games, The Change Foundation, Dame Kelly Holmes Trust and Disability Sports Coach to create more life changing opportunities for all young Londoners.

**LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Company structure**

The London Youth Games Foundation is a charitable company limited by guarantee and not having share capital, as defined by the Companies Act 2006, established under a Memorandum and Articles of Association and incorporated on 22 July 1986. The Memorandum and Articles of Association have been amended by special resolution on 4 July 1995 and, most recently, 21st February 2019.

The Foundation registered as a charity on 16 August 1995.

**Membership of the company**

Provisions governing membership of the Foundation are set out in the Articles of Association. The members are London Boroughs and the City of London, and the independent trustees.

**Financial statements**

The audited financial statements comply with the Charities Statement of Recommended Practice - Accounting and Reporting by Charities FRS 102 effective January 2019, the Charities Act 2011, the Companies Act (2006) and the Charities (Accounts and Reports) Regulations 2008. The 'report of the trustees' and 'financial statements' are submitted to the Charity Commission and Companies House respectively, following approval by the membership at the AGM.

**Indemnity insurance**

Under the terms of the Articles of Association the trustees shall be indemnified out of the assets of the charity against any liability incurred by him/her in defending any proceedings in which judgement is given in their favour. To mitigate any potential costs arising from such proceedings, the charity has obtained the necessary indemnity insurance.

**Trustees and board**

Trustees for the Foundation for the purposes of the Charities Act 2011, who are also the Directors of the company for the purposes of the Companies Act 2006, fall into two categories: 75% (up to 9 people) of the board is made up of independent trustees and 25% (up to 3 people) of member representatives. There is a maximum of 12 people sitting on the board at any one time. Member representative trustees are appointed by a majority decision of the London Borough Authorities present at any general meeting at which the appointment of London Borough trustees is considered, whether due to retirement, expiry of term of office or disqualification. Independent trustees are appointed by resolution of the board of trustees.

All trustees serve for a term of four years, upon expiry of which they are eligible for reappointment for a maximum of one further term. New trustees are briefed by the chairman and the chief executive as to their duties and obligations as part of an induction process.

The board of the Foundation is led by the chair, Mark Campbell, and is responsible for setting the strategic direction of the Foundation and for oversight of delivery against it. It is also responsible for ensuring there is an effective governance regime in place for the organisation as a whole.

The Board had one standing sub-committee during the year which was the Finance, Audit, Risk and Governance (FARG) committee. The Board and CEO introduce working groups to the Board where appropriate to draw on expertise of the Board. For example, during the year a strategy plan working group was formed to develop the strategic plan for the London Youth Games for the next five years and to propose this to the full Board.

The trustees who held office during the financial year 2019-20 were:

Stuart Burnside	Mark Campbell
Neil Daugherty	Stephen Fitzgerald
Cllr Peter Fortune	Jane Garrard
Tim Gallico	Cllr Jessica Leigh
Paul Moreton	Anna Rissen
Cllr Joyce Ryan	Benjamin Ackim
Charlie Webster	Cllr Krupa Sheth

**Induction and training of new trustees**

The Trustees offer a wide range of skills and experience essential to the good governance of the charity. New Trustees are invited to take part in an informal induction programme. On an informal basis, new Trustees undergo orientation to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association and decision-making process, meet key persons of the charity, and become familiar with the business plan and recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role and other aspects of London Youth Games Foundations work. The Trustees review their written procedures in line with all other procedural documents on a regular basis.

**LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)**

**REPORT OF THE TRUSTEES  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Risk management**

The Foundation has a strong process for the identification and management of major threats and opportunities to the organisation's ongoing success and financial health, overseen by the Finance, Audit, Risk and Governance (FARG) committee and the full Board. Currently, the key risks to the organisation are either ongoing operational/delivery risks related to the impact of Covid-19 such as, its long-term impact on our ability to deliver the Games. Another significant risk to the Foundation' relates to its ongoing financial sustainability. The trustees have put in place increased oversight through income generation being rigorously analysed and discussed at every board meeting.

The management of operational delivery risks, around ensuring a safe environment for young people who take part at all LYG events, has also been improved through rigorous risk assessment of every event and venue. The Foundation continues to work with professional consultants, venue management and the emergency services as appropriate to make sure that our events are as safe as possible for the young people taking part and this will very much be continued in a post-Covid world.

The Covid-19 Pandemic has greatly impacted the organisation's ability to deliver its traditional programme. The ongoing impact of Covid-19 has been built into our risk assessment framework and is assessed alongside all other organisational risks with mitigating actions put in place to minimise the impact of a particular risk occurring.

**AUDITORS**

The auditors, Cox Costello & Horne, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

22 April 2021

Approved by order of the board of trustees on ..... and signed on its behalf by:

DocuSigned by:

*Mark Campbell*

440B6FE3177B44B.....

Mr M K Campbell - Trustee

## **LONDON YOUTH GAMES FOUNDATION**

### **STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2020**

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The trustees (who are also the directors of London Youth Games Foundation for the purposes of company law) are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF LONDON YOUTH GAMES FOUNDATION

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### Opinion

We have audited the financial statements of London Youth Games Foundation (the 'charitable company') for the year ended 31 August 2020 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our report of the independent auditors thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the report of the trustees, which includes the directors' report prepared for company law purposes, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the report of the trustees has been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the report of the trustees.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF LONDON YOUTH GAMES FOUNDATION

- the trustees' were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the report of trustees and from the requirement to prepare a strategic report

### Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our report of the independent auditors.

### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed

DocuSigned by:



404EE7336B1C4F7  
Michael F Cox FCA (Senior Statutory Auditor)  
for and on behalf of Cox Costello & Horne  
Chartered Accountants and Statutory Auditors  
26 Main Avenue  
Moor Park  
HA6 2HJ

22 April 2021

Date: .....

## LONDON YOUTH GAMES FOUNDATION

STATEMENT OF FINANCIAL ACTIVITIES  
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 AUGUST 2020

	Notes	Unrestricted funds £	Restricted funds £	31.8.20 Total funds £	31.8.19 Total funds £
<b>INCOME FROM</b>					
<b>Charitable activities</b>					
London Youth Games	4	-	450,000	450,000	485,995
Other charitable income	2	4,002	513,271	517,273	526,986
Investment income	3	1,102	-	1,102	472
Other income		21,146	-	21,146	-
<b>Total</b>		<b>26,250</b>	<b>963,271</b>	<b>989,521</b>	1,013,453
<b>EXPENDITURE ON</b>					
<b>Charitable activities</b>					
London Youth Games	5	-	768,267	768,267	986,852
Other		-	18,771	18,771	19,221
<b>Total</b>		<b>-</b>	<b>787,038</b>	<b>787,038</b>	1,006,073
<b>NET INCOME</b>		<b>26,250</b>	<b>176,233</b>	<b>202,483</b>	7,380
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<b>72,429</b>	<b>176,285</b>	<b>248,714</b>	241,334
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>98,679</b>	<b>352,518</b>	<b>451,197</b>	248,714

The notes form part of these financial statements

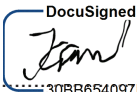
## LONDON YOUTH GAMES FOUNDATION (REGISTERED NUMBER: 02039817)

STATEMENT OF FINANCIAL POSITION  
31 AUGUST 2020

	Notes	31.8.20 £	31.8.19 £
<b>FIXED ASSETS</b>			
Tangible assets	12	17,767	15,773
Investments	13	1	1
		<u>17,768</u>	<u>15,774</u>
<b>CURRENT ASSETS</b>			
Debtors	14	162,852	215,661
Cash at bank		543,753	242,518
		<u>706,605</u>	<u>458,179</u>
<b>CREDITORS</b>			
Amounts falling due within one year	15	(228,176)	(178,239)
<b>NET CURRENT ASSETS</b>		<u>478,429</u>	<u>279,940</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<b>496,197</b>	295,714
<b>PROVISIONS FOR LIABILITIES</b>	17	(45,000)	(47,000)
<b>NET ASSETS</b>		<u>451,197</u>	<u>248,714</u>
<b>FUNDS</b>	19		
Unrestricted funds		98,679	72,429
Restricted funds		352,518	176,285
<b>TOTAL FUNDS</b>		<u>451,197</u>	<u>248,714</u>

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 22 April 2021 and were signed on its behalf by:

DocuSigned by:  
  
 30BB654097BD43D.....  
 Ms J E Garrard - Trustee



**LONDON YOUTH GAMES FOUNDATION****STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 AUGUST 2020**

	Notes	31.8.20 £	31.8.19 £
<b>Cash flows from operating activities</b>			
Cash generated from operations	21	<u>314,953</u>	<u>182,267</u>
Net cash provided by operating activities		<u>314,953</u>	<u>182,267</u>
<b>Cash flows from investing activities</b>			
Purchase of tangible fixed assets		<u>(14,820)</u>	<u>(23,659)</u>
Interest received		<u>1,102</u>	<u>472</u>
Net cash used in investing activities		<u>(13,718)</u>	<u>(23,187)</u>
<b>Change in cash and cash equivalents in the reporting period</b>			
		<u>301,235</u>	<u>159,080</u>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u>242,518</u>	<u>83,438</u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u><u>543,753</u></u>	<u><u>242,518</u></u>

The notes form part of these financial statements

**LONDON YOUTH GAMES FOUNDATION****NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2020**

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**1. ACCOUNTING POLICIES****Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value.

**Preparation of the financial statements on a going concern basis**

The trustees have prepared the financial statements on the going concern basis. The trustees have a reasonable expectation that the charitable company has adequate resources to continue its activities for the foreseeable future, and at least one year from the date of approval of the financial statements. Accordingly, the trustees continue to adopt the going concern basis in preparing the financial statements as outlined in the Statement of Trustees Responsibilities included within the Trustees Report.

The charity has been impacted by the new "Corona" virus in the year 2020. Some of the 2021 face to face events had to be cancelled but in some cases were replaced by virtual events. The direct and indirect consequences of the new "Corona" virus and a corresponding global pandemic wave on the charity sector cannot yet be conclusively assessed. Various sectors and locations within the charity community will show different exposure and vulnerability to potential public shut-downs or other measures taken to contain the further spreading of the virus. We'll consistently monitor this development and the impact on our charity in a very diligent, prudent and transparent way.

**Preparation of consolidated financial statements**

The financial statements contain information about London Youth Games Foundation as an individual company and do not contain consolidated financial information as the parent of a group. The charity is exempt under Section 399(2A) of the Companies Act 2006 from the requirements to prepare consolidated financial statements.

Under the Charities Act 2011 and Charities Act 2011 (Group Accounts) Regulations 2015, a parent charity must prepare consolidated accounts including all its subsidiary undertakings where their preparation is either a requirement of company law or where the gross income of the group after consolidation adjustments, the parent charity and its subsidiary undertakings together, exceeds the threshold set by the regulations, currently £1,000,000. The Board of Trustees consider there is no statutory requirement to prepare group accounts and the results of the subsidiary undertaking are excluded from these financial statements.

**Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably. Income received in advance of a service is deferred until the criteria for income recognition are met. Income arises in the United Kingdom.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Government grant funding has been received in the year in relation to the Coronavirus Job Retention Scheme and is recognised within other income in the period in which amounts become receivable.

Gifts in kind are valued at estimated value to the charity. They are included in the charity's financial statements if the estimated value is in excess of £500.

Interest receivable on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

Unrestricted charitable donations are recognised in the financial statements when the charitable donation has been received, or if, before receipt, there is sufficient evidence to provide the necessary certainty that the donation will be received and the value of the incoming resources can be measured with sufficient reliability.

**LONDON YOUTH GAMES FOUNDATION****NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020****1. ACCOUNTING POLICIES - continued****Income**

Donated professional services and facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time is not recognised. On receipt, donated professional services and facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of obligation can be measured reliably. Expenditure is recognised on an accruals basis as a liability is incurred, and includes irrecoverable VAT where applicable. Expenditure is classified under the following activity headings:

Expenditure on raising funds comprises those costs relating to activities where the primary aim is to raise funds, along with an apportionment of support costs.

Expenditure on charitable activities comprises those costs relating to activities where the primary aim is congruent with the objects of the charity, along with an apportionment of support costs.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

**Charitable activities**

Charitable activities comprise those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs associated of an indirect nature necessary to support them.

**Allocation and apportionment of costs**

Costs are allocated in the following ways: direct, shared and support. Direct costs attributable to a single activity must be allocated direct to that activity. Shared costs which contribute directly to more than one activity must be apportioned between those activities. Support costs which are not attributable to a single activity must also be apportioned between the activities being supported.

The methods adopted for cost apportionment are usage of a resource or activity in terms of time taken.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Office equipment	- 33% on cost
Furniture	- 33% on cost
Computer equipment	- 33% on cost

All assets are initially recognised at cost and subsequently carried at cost less accumulated depreciation. The cost of an asset initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their net realisable value and value in use.

**Financial instruments**

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value, representing amortised cost, as follows:

<b>Financial instrument</b>	<b>Measurement on initial recognition</b>
Cash	Cash held
Debtors	Settlement amount after any trade discount
Creditors	Settlement amount after any trade discount (assuming normal credit terms apply )

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

## LONDON YOUTH GAMES FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020

## 1. ACCOUNTING POLICIES - continued

**Financial instruments**

The charity is registered for VAT but has sources of income which are considered to be exempt from VAT. For this reason it is unable to recover all input VAT it suffers on purchased goods and services and the cost is included as an individual item of expense.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Transfers between unrestricted to restricted funds can be made to cover any overspends on restricted projects during the year where cost will not be met by the funder. Transfers between restricted funds and from restricted to unrestricted funds are made with the permission of the funder.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**Leasing commitments**

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

**Pension costs**

The charity contributes towards personal pension schemes of staff. The contributions payable by the charity and staff are deposited in the respective pension funds within 30 days following the deduction. Once the contributions have been paid, the charity as employer, has no further payment obligations. The charity's contributions are charged to the Statement of Financial Activities in the period to which they relate.

## 2. OTHER CHARITABLE INCOME

	<b>31.8.20</b>	31.8.19
	£	£
Sponsorships	<b>265,000</b>	275,000
Local Authority contributions	<b>231,000</b>	224,320
Other donations	<b>4,581</b>	7,892
Other income	<b>16,692</b>	19,774
	<b><u>517,273</u></b>	<u>526,986</u>

**Government grants**

The charity received government support through the Coronavirus Job Retention Scheme. The grant income is recognised in the period to which the underlying furloughed staff costs relate to. The payroll liability has been incurred by the charity, and it has therefore met the conditions to claim for that payroll accounting period. During the year amount received included in other income £21,146 (2019:£nil).

## 3. INVESTMENT INCOME

	<b>31.8.20</b>	31.8.19
	£	£
Deposit account interest	<b>1,102</b>	472
	<b><u>1,102</u></b>	<u>472</u>

## LONDON YOUTH GAMES FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020

## 4. INCOME FROM CHARITABLE ACTIVITIES

		<b>31.8.20</b>	31.8.19
	Activity	£	£
Grants	London Youth Games	<b>450,000</b>	485,995

Grants received, included in the above, are as follows:

		<b>31.8.20</b>	31.8.19
		£	£
Greater London Authority		<b>50,000</b>	50,000
Sport England		<b>400,000</b>	400,000
Nike		-	35,995
		<b>450,000</b>	485,995

London Youth Games received a grant of £400,000 (2019: £400,000) from Sport England to CSP school sport funding of £270,000 and £130,000 to provide support to London Youth Games to engage new young people through competition and transform their ability to capture information to better understand young people and help sustainability of the organisation.

The following table illustrates what the money was awarded for and that it has been used for these purposes:

	<b>Grant received</b>	<b>Grant Spent</b>
	£	£
CSP school sport funding	270,000	270,000
Support for the London Youth Games	130,000	130,000

## 5. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Grant funding of activities (see note 6)	Support costs (see note 7)	Totals
	£	£	£	£
London Youth Games	<b>326,128</b>	<b>148,500</b>	<b>293,639</b>	<b>768,267</b>

## 6. GRANTS PAYABLE

	<b>31.8.20</b>	31.8.19
	£	£
London Youth Games	<b>148,500</b>	36,596

The total grants paid to institutions during the year was as follows:

	<b>31.8.20</b>	31.8.19
	£	£
London Boroughs and City of London	<b>148,500</b>	4,601
Nike	-	31,995
	<b>148,500</b>	36,596

Included in charitable activities is contributions receivable from local authorities. Contributions are receivable year on year for running the London Youth Games.

The Covid-19 pandemic resulted in the unprecedented closure of all schools and sporting facilities throughout London and nationally. Consequently, a significant number of school competitions were cancelled. In recognition of the exceptional impact of the Covid-19 pandemic, the Board of Trustees have agreed to set up a grant scheme for Borough specific activities relating to the cancelled competitions. The Board of Trustees have determined the amount of contributions to be returned are £148,500. The liability is included within other creditors.

During the year total grants payable or paid to institution's £148,500 (2019: £36,596).

## LONDON YOUTH GAMES FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020

## 7. SUPPORT COSTS

	Management £	Finance £	Information technology £	Totals £
Other resources expended	18,771	-	-	18,771
London Youth Games	237,437	20,593	35,609	293,639
	<u>256,208</u>	<u>20,593</u>	<u>35,609</u>	<u>312,410</u>

All individual costs are based on actual apart from the following:

	Basis of allocation
Wages	Staff time
Social security	Staff time
Pensions	Staff time
Depreciation	Estimated useful life
Irrecoverable VAT	% of non-allowable income

## 8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.8.20	31.8.19
	£	£
Depreciation - owned assets	12,826	7,886
Other operating leases	15,155	18,535
Auditors remuneration - audit fees	7,150	7,150
	<u>35,131</u>	<u>33,571</u>

## 9. TRUSTEES' REMUNERATION AND BENEFITS

The Memorandum of Association of the charity makes provision for trustees to receive reimbursement for any services rendered to the charity.

No trustees' remuneration or other benefits were paid either for the year ended 31 August 2020 or the previous year.

No trustee received payment for professional or other services supplied to the charity.

No trustees' expenses were paid, either for the year ended 31 August 2020 or the previous year.

**Trustees' expenses**

During the year insurance was purchased to indemnify the charitable company from loss arising from neglect or defaults of its trustees, employees or agents. The cost of the indemnity insurance cannot be accurately calculated as it forms part of a multiple insurance policy.

## 10. STAFF COSTS

	31.8.20	31.8.19
	£	£
Wages and salaries	258,674	338,529
Social security costs	26,726	32,373
Other pension costs	7,457	10,190
	<u>292,857</u>	<u>381,092</u>

The average monthly number of employees during the year was as follows:

	31.8.20	31.8.19
Charitable activities	5	8
Management and administrative support	2	2
	<u>7</u>	<u>10</u>

## LONDON YOUTH GAMES FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020

## 10. STAFF COSTS - continued

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	<b>31.8.20</b>	31.8.19
£70,001 - £80,000	-	1
£80,001 - £90,000	<u>1</u>	<u>1</u>
	<u><u>1</u></u>	<u><u>2</u></u>

**Key Management Remuneration**

The key management personnel of the charity, comprise the senior and the Chief Executive. The total employee benefits, excluding pension contributions, of the key management personnel of the charity were £133,578 (2019: £108,404).

## 11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
<b>INCOME FROM</b>			
<b>Charitable activities</b>			
London Youth Games	-	485,995	485,995
Other charitable income	-	526,986	526,986
Investment income	<u>472</u>	<u>-</u>	<u>472</u>
<b>Total</b>	<u>472</u>	<u>1,012,981</u>	<u>1,013,453</u>
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
London Youth Games	-	986,852	986,852
Other	<u>-</u>	<u>19,221</u>	<u>19,221</u>
<b>Total</b>	<u>-</u>	<u>1,006,073</u>	<u>1,006,073</u>
<b>NET INCOME</b>	<u>472</u>	<u>6,908</u>	<u>7,380</u>
<b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>	<u>71,957</u>	<u>169,377</u>	<u>241,334</u>
<b>TOTAL FUNDS CARRIED FORWARD</b>	<u><u>72,429</u></u>	<u><u>176,285</u></u>	<u><u>248,714</u></u>

## LONDON YOUTH GAMES FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020

## 12. TANGIBLE FIXED ASSETS

	Office equipment £	Furniture £	Computer equipment £	Totals £
<b>COST</b>				
At 1 September 2019	2,074	3,724	33,626	39,424
Additions	-	-	14,820	14,820
At 31 August 2020	2,074	3,724	48,446	54,244
<b>DEPRECIATION</b>				
At 1 September 2019	2,074	3,724	17,853	23,651
Charge for year	-	-	12,826	12,826
At 31 August 2020	2,074	3,724	30,679	36,477
<b>NET BOOK VALUE</b>				
At 31 August 2020	-	-	17,767	17,767
At 31 August 2019	-	-	15,773	15,773

## 13. FIXED ASSET INVESTMENTS

	Unlisted investments £
<b>MARKET VALUE</b>	
At 1 September 2019 and 31 August 2020	1
<b>NET BOOK VALUE</b>	
At 31 August 2020	1
At 31 August 2019	1

There were no investment assets outside the UK.

The company's investments at the balance sheet date in the share capital of companies include the following:

**LYG (Trading) Limited**

Registered office:

Nature of business: Dormant

Class of share:	% holding
Ordinary	100

	31.8.20	31.8.19
	£	£
Aggregate capital and reserves	1	1

The subsidiary company has been dormant throughout the 2020 and 2019 financial years.



## LONDON YOUTH GAMES FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020**14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.8.20</b>	31.8.19
	£	£
Trade debtors	<b>118,841</b>	156,263
Other debtors	<b>82</b>	1,008
VAT	<b>9,788</b>	-
Prepayments and accrued income	<b>34,141</b>	58,390
	<u><b>162,852</b></u>	<u>215,661</u>

**15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>31.8.20</b>	31.8.19
	£	£
Trade creditors	<b>63,201</b>	16,513
Social security and other taxes	<b>6,252</b>	7,726
VAT	-	4,550
Other creditors	<b>153,427</b>	2,523
Accruals and deferred income	<b>5,296</b>	146,927
	<u><b>228,176</b></u>	<u>178,239</u>

**16. LEASING AGREEMENTS**

Minimum lease payments under non-cancellable operating leases fall due as follows:

	<b>31.8.20</b>	31.8.19
	£	£
Within one year	<u><b>25,980</b></u>	<u>16,380</u>

**17. PROVISIONS FOR LIABILITIES**

	<b>31.8.20</b>	31.8.19
	£	£
Provisions	<u><b>45,000</b></u>	<u>47,000</u>

The provisions comprises the estimated future cost of redundancy and reorganisation £nil (2019:£47,000)  
Further provision made during the year £45,000(2019: £nil) due to changes in funding from a key partner.

**18. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	<b>31.8.20</b>	31.8.19
	Unrestricted	Restricted
	funds	funds
	£	£
Fixed assets	<b>17,432</b>	<b>335</b>
Investments	<b>1</b>	-
Current assets	<b>81,246</b>	<b>625,359</b>
Current liabilities	-	<b>(228,176)</b>
Provision for liabilities	-	<b>(45,000)</b>
	<u><b>98,679</b></u>	<u><b>352,518</b></u>
	<u><b>17,767</b></u>	<u><b>706,605</b></u>
	<u><b>1</b></u>	<u><b>(228,176)</b></u>
	<u><b>(45,000)</b></u>	<u><b>(45,000)</b></u>
	<u><b>451,197</b></u>	<u><b>248,714</b></u>

## LONDON YOUTH GAMES FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020

## 19. MOVEMENT IN FUNDS

	At 1.9.19 £	Net movement in funds £	At 31.8.20 £
<b>Unrestricted funds</b>			
General fund	72,428	22,249	94,677
London Youth Games	1	4,001	4,002
	<u>72,429</u>	<u>26,250</u>	<u>98,679</u>
<b>Restricted funds</b>			
London Youth Games	176,285	176,233	352,518
	<u>248,714</u>	<u>202,483</u>	<u>451,197</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	22,249	-	22,249
London Youth Games	4,001	-	4,001
	<u>26,250</u>	<u>-</u>	<u>26,250</u>
<b>Restricted funds</b>			
London Youth Games	963,271	(787,038)	176,233
	<u>989,521</u>	<u>(787,038)</u>	<u>202,483</u>

## Comparatives for movement in funds

	At 1.9.18 £	Net movement in funds £	At 31.8.19 £
<b>Unrestricted funds</b>			
General fund	71,957	471	72,428
London Youth Games	-	1	1
	<u>71,957</u>	<u>472</u>	<u>72,429</u>
<b>Restricted funds</b>			
London Youth Games	169,377	6,908	176,285
	<u>241,334</u>	<u>7,380</u>	<u>248,714</u>

## LONDON YOUTH GAMES FOUNDATION

NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020

## 19. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	471	-	471
London Youth Games	1	-	1
	<u>472</u>	<u>-</u>	<u>472</u>
<b>Restricted funds</b>			
London Youth Games	1,012,981	(1,006,073)	6,908
	<u>1,013,453</u>	<u>(1,006,073)</u>	<u>7,380</u>

**Purposes of restricted funds**

The funds have arisen due to income received in advance of the 2020/2021 London Youth Games (Event). Funds are restricted to cover the Event's direct costs and associated support costs incurred by the charity, as and when incurred.

## 20. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 August 2020.

## 21. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	<b>31.8.20</b>	31.8.19
	£	£
<b>Net income for the reporting period (as per the Statement of Financial Activities)</b>	<b>202,483</b>	7,380
<b>Adjustments for:</b>		
Depreciation charges	<b>12,826</b>	7,886
Interest received	<b>(1,102)</b>	(472)
Decrease in debtors	<b>52,809</b>	4,906
Increase in creditors	<b>47,937</b>	162,567
<b>Net cash provided by operations</b>	<b>314,953</b>	182,267

## 22.. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.9.19 £	Cash flow £	At 31.8.20 £
<b>Net cash</b>			
Cash at bank	<u>242,518</u>	<u>301,235</u>	<u>543,753</u>
	<u>242,518</u>	<u>301,235</u>	<u>543,753</u>
<b>Total</b>	<u>242,518</u>	<u>301,235</u>	<u>543,753</u>

**LONDON YOUTH GAMES FOUNDATION****NOTES TO THE FINANCIAL STATEMENTS - continued  
FOR THE YEAR ENDED 31 AUGUST 2020****23. COMPANY LIMITED BY GUARANTEE**

The charitable company is limited by guarantee and has no share capital. Every member of the company undertakes to contribute to the assets of the company in the event of its being wound up, for payments of the debts and liabilities of the company, such amount as may be required, not exceeding £1.

**24. FINANCIAL INSTRUMENTS**

The charity has the following financial instruments:

	Note	<b>31.08.20</b>	31.08.19
		£	£
Financial assets measured at amortised cost	15	<b>662,677</b>	420,790
Financial liabilities measured at amortised cost	16	<b>221,924</b>	23,463

**25. MATERIAL EVENTS AFTER THE REPORTING DATE**

The outbreak of Coronavirus (SARS-COV-2), a virus causing potentially deadly respiratory tract infections spreading all over the world, may negatively affect economic conditions regionally and globally, disrupt operations, affect supply chains or otherwise impact our charity. This is clearly concerning and we are monitoring developments very closely; however, the extent and impact of this pandemic on the course of operations in 2020 and 2021 cannot yet be conclusively assessed. The safety and well-being of our charity partners has been the overriding priority. We are also doing all we can to ensure operation continuity. However, there is a certain risk that we will see an adverse impact on the charity sector, and therefore may affect the charity's operations. To this point of time the charity cannot estimate the impact it may have on our sector and our operations.

## LONDON YOUTH GAMES FOUNDATION

DETAILED STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 AUGUST 2020

	31.8.20 £	31.8.19 £
<b>INCOME</b>		
<b>Other charitable income</b>		
Sponsorships	265,000	275,000
Local Authority contributions	231,000	224,320
Other donations	4,581	7,892
Other income	16,692	19,774
	<u>517,273</u>	<u>526,986</u>
<b>Investment income</b>		
Deposit account interest	1,102	472
<b>Charitable activities</b>		
Grants	450,000	485,995
<b>Other income</b>		
Other income	21,146	-
<b>Total incoming resources</b>	<u>989,521</u>	<u>1,013,453</u>
<b>EXPENDITURE</b>		
<b>Charitable activities</b>		
Wages	212,924	298,650
Social security	21,612	27,396
LYG event costs	86,002	318,176
Public relations	84	11,835
Marketing	5,506	7,582
Grants to institutions	148,500	36,596
	<u>474,628</u>	<u>700,235</u>
<b>Support costs</b>		
<b>Management</b>		
Wages	45,750	39,879
Social security	5,114	4,977
Pensions	7,457	10,190
Other operating leases	15,155	18,535
Sundry expenses	930	50
Printing, post and stationery	1,480	4,477
Bad debts	40,500	14,545
Property costs	11,030	10,363
Volunteer training and recruitment	4,524	14,897
Legal and professional	57,917	27,454
Accountancy	11,550	12,000
Audit	7,150	7,150
Telephone	3,655	8,671
Insurance	10,646	7,304
Travelling	5,536	30,581
Subscriptions	-	475
Training cost	13,329	5,210
Entertaining	1,659	1,683
Recruitment cost	-	20,750
Carried forward	243,382	239,191

**LONDON YOUTH GAMES FOUNDATION****DETAILED STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 AUGUST 2020**

	31.8.20 £	31.8.19 £
<b>Management</b>		
Brought forward	<b>243,382</b>	239,191
Depreciation of tangible assets	<b>12,826</b>	7,886
	<b>256,208</b>	247,077
<b>Finance</b>		
Bank charges	<b>45</b>	160
Irrecoverable VAT	<b>20,548</b>	29,994
	<b>20,593</b>	30,154
<b>Information technology</b>		
Computer costs	<b>2,516</b>	4,461
Website support & maintenance	<b>33,093</b>	24,146
	<b>35,609</b>	28,607
Total resources expended	<b>787,038</b>	1,006,073
<b>Net income</b>	<b>202,483</b>	7,380